# PERSONNEL COMMITTEE - TUESDAY, 19 DECEMBER 2023 

## Report of the Director Finance, Governance and Contracts

## Part A

## GENDER PAY GAP

## Purpose of Report

Personnel Committee to note the Council's Gender Pay Gap report based on the snapshot date of 31st March 2023 and agree the recommendations set out within the report below.

## Recommendation

That Personnel Committee note the details of the Gender Pay Gap report.

## Reason

To note the information outlined within the Gender Pay Gap report as required under the Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017. The Act requires public sector employers with 250 or more employees on the snapshot date of 31 st March each year to carry out gender pay analysis and reporting.

## Policy Justification and Previous Decisions

The Government requires that gender pay is analysed and reported on each year. The information was issued as an information to Senior Leadership Team and the Joint Management and Trade Union Meeting (JMTUM) on 2nd November 2023. This is the seventh annual gender pay gap report produced by the council.

## Implementation Timetable including Future Decisions

It is a requirement that the information is published on the website before 31st March each year. The gender pay gap data has been published in accordance with those requirements.

## Report Implications

## Financial Implications

There are no immediate financial implications arising from this decision.

## Risk Management

There are no specific risks associated with this decision.

## Equality and Diversity

The gender pay gap data analysis is considered against an action plan which has been established and revised by the Equalities Working Group to put measure in place to address the issue of a gender pay gap.

## Climate Change and Carbon Impact

None identified.

## Crime and Disorder

None identified.

## Wards Affected

Not applicable.

## Publicity Arrangements

Not applicable.

## Consultations

Not applicable.

## Links to the Corporate Strategy

| Caring for the Environment | No |
| :--- | :--- |
| Healthy Communities | No |
| A Thriving Economy | No |
| Your Council | No |

Key Decision:
Background Papers:
Officer(s) to contact:

No

None

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## Part B

## Background

Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017
The Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017 requires public sector employers with 250 or more employees on the snapshot date of 31 March each given year, to carry out gender pay analysis and reporting.

The gender pay gap report must set out the Council's results in relation to:

| Mean Gender Pay Gap | The difference between the mean hourly rate of pay of <br> male full pay relevant employees and that of female full <br> pay relevant employees |
| :--- | :--- |
| Median Gender Pay <br> Gap | The difference between the median hourly rate of pay of <br> male full pay relevant employees and that of female full <br> pay relevant employees |
| Mean Bonus Gap | The difference between the mean bonus pay paid to <br> male relevant employees and that paid to female <br> relevant employees |
| Median Bonus Gap | The difference between the median bonus pay paid to <br> male relevant employees and that paid to female <br> relevant employees |
| Bonus Proportions | The proportions of male and female relevant employees <br> who were paid bonus during the relevant period |
| Quartile Pay Bands | The proportions of male and female full pay relevant <br> employees in the lower, lower middle, upper middle and <br> upper quartile pay bands |

The Council is required to publish the results on our website by 31 March each year. In addition, the results must also be published on a specified government website.

The Government considers that the rate of progress in terms of closing the gender pay gap continues to be too slow and has committed to closing the gap within a generation. Gov.uk has outlined some potential actions for employers to consider.

The gender pay gap reporting requirements enable employers to compare the gender pay gap in its own organisation and look at ways to close the gap if an issue arises.

The data analysed relates to all "employees" of the Council and includes those under a contract of service, apprenticeship or a contract to do work personally. The analysis is based on all individual employees and not full-time equivalents. The pay is based on ordinary pay which includes basic pay (hourly rate), occupational pension benefits, contractual enhancements and sick pay. The hourly rate is used as it takes account of the fact that more men than women work full time. It excludes expenses, overtime pay, pay in lieu of leave, benefits in kind, redundancy pay and other payments transferable to termination.

## Gender Pay Gap Outcomes as at 31 March 2023

## Gender Pay Gap Analysis

The results of the 6 required calculations are outlined below, based on the data obtained for the snapshot date of 31 March 2023.

The Council employed 483 eligible individuals on the snapshot date. This is a marginal drop from the previous period of 486 which was made up of 194 male employees and 289 female employees. The split of male and female employees in this reporting period is outlined below. It should be noted that 33 of these were casuals working on the snapshot date of 31 March 2023. All casual employees were in the lower quartile, 8 of which were male and 25 female.

| Gender | Number of Employees | Percentage Difference |
| :--- | :--- | :--- |
| Female | 289 | $60 \%$ |
| Male | 194 | $40 \%$ |

## Mean Gender Pay Gap

The mean gender pay gap is the difference between the mean hourly rate of pay of male full pay relevant employees and that of female full pay relevant employees.

| Gender | Hourly Rate | Percentage Difference <br> for Gender Pay Gap |
| :--- | :--- | :---: |
| Female | $£ 15.03$ | $15.67 \%$ |
|  | $£ 17.83$ |  |

The average hourly rate of female employees' is $15.67 \%$ lower than male employees. The gap has increased from $14.2 \%$ as at 31 March 2022 with the mean hourly rate as at that date being $£ 14.47$ for females and $£ 16.87$ for males.

The mean is calculated by adding up all the relevant earnings of employees and dividing that figure by the number of employees. A mean average gives a good overall indication of the gender pay gap, but very large or small pay rates can "dominate" and distort the answer.

## Median Gender Pay Gap

The difference between the median hourly rate of pay of male full pay relevant employees and that of female full pay relevant employees.

| Gender | Hourly Rate | Percentage Difference <br> for Gender Pay Gap |
| :--- | :--- | :---: |
| Female | $£ 13.80$ |  |
| Male | $£ 16.33$ |  |

The median hourly rate of female employees' is $15.49 \%$ lower than male employees. In accordance with the Annual Survey of Hours and Earnings - Gender Pay Gap in the UK - Office for National Statistics (ONS) 2022 the longer-term trend of the gender pay gap for all employees (full and part time) is $14.9 \%$. Therefore, the Council's median gender pay gap is marginally greater than this national statistic.

Overall, this data shows that women earn 85 p for every $£ 1$ that men earn when comparing median hourly wages.

## Mean Bonus Gap

The difference between the mean bonus pay paid to male relevant employees and that paid to female relevant employees.

The Council does not consider that it pays bonus in accordance with the criteria set out and therefore reporting on this element is not applicable.

## Median Bonus Gap

The difference between the median bonus pay paid to male relevant employees and that paid to female relevant employees.

The Council does not consider that it pays bonus in accordance with the criteria set out and therefore reporting on this element is not applicable.

## Bonus Proportions

The proportions of male and female relevant employees who were paid bonus during the relevant period.

The Council does not consider that it pays bonus in accordance with the criteria set out and therefore reporting on this element is not applicable.

## Quartile Pay Bands

The proportions of male and female full pay relevant employees in the lower, lower middle, upper middle and upper quartile pay bands.

| Quartile | Gender | Number of Employees | Percentage of Total | Percentage in Each Quartile |
| :---: | :---: | :---: | :---: | :---: |
| Upper Quartile | Male | 69 | 14\% | 57\% |
|  | Female | 52 | 11\% | 43\% |
|  | Total | 121 | 25\% | 100\% |
| Upper Middle Quartile | Male | 50 | 10.5\% | 42\% |
|  | Female | 70 | 14.5\% | 58\% |
|  | Total | 120 | 25\% | 100\% |
| Lower Middle Quartile | Male | 38 | 8\% | 31.5\% |
|  | Female | 83 | 17\% | 68.5\% |
|  | Total | 121 | 25\% | 100\% |
| Lower Quartile | Male | 37 | 8\% | 30.5\% |
|  | Female | 84 | 17\% | 69.5\% |
|  | Total | 121 | 25\% | 100\% |

There is a smaller differential between males and females in the Upper Quartile and a greater differential in all other quartiles. The data highlights that females have reduced marginally in the upper quartile and the upper middle quartile and increased in the lower middle quartile and remained the same in the lower quartile. Males have remined the same in the upper quartile but there has been a marginal increase in the upper middle quartile. Females increased by 4 in the lower middle quartile and males reduced by 5 and the lower quartile has remained the same. Overall, the biggest movement for males and females has been in the lower middle quartile.

The Upper Middle Quartile, Lower Middle Quartile and Lower Quartile outline larger differences in the number of male and females in those categories. This is consistent with the previous reporting years, with the greatest difference showing in the Lower Middle Quartile and Lower Quartile. The headcount of the Council has reduced from 486 to 483 for this reporting period and the figures in the quartiles reflect this.

The proportion of males and females in the upper quartile has remained the same as in the previous two reporting years, with $14 \%$ of that quartile being male and $11 \%$ female. The percentages in the lower quartile have remained the same as the previous reporting year. Marginal percentage changes have occurred in the upper middle quartile and the lower middle quartile.

Overall, females occupy 43\% of the highest paid and 69.5\% of the lowest paid jobs.
Analysis of Full and Part Time Employees in each Quartile

|  | Full <br> Time |  | Full <br> Total | Part <br> Time |  | Part <br> Total | Grand Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Female | Male |  | Female | Male |  |  |
| UPPER QUARTILE | 39 | 65 | 104 | 13 | 4 | 17 | 121 |
| UPPER MIDDLE <br> QUARTILE | 49 | 41 | 90 | 21 | 9 | 30 | 120 |
| LOWER MIDDLE <br> QUARTILE | 43 | 32 | 75 | 40 | 6 | 46 | 121 |
| LOWER QUARTILE | 21 | 13 | 34 | 63 | 24 | 87 | 121 |
|  |  |  |  |  |  |  |  |

In order to analyse the quartiles further, an additional piece of reporting was conducted into the breakdown of full and part time staff, by gender, in each quartile as evidenced in the table above.

All quartiles show that females significantly occupy more part time posts than male employees. In the lower and lower middle quartiles there are 103 part time female employees and 30 part time male employees.

The table further demonstrates that there is a greater proportion of full-time males in the upper quartile ( 65 males and 39 females). This is in line with last years reporting data. In the upper middle quartile the number of full time male employees has decreased from 44 to 41 and the number of full time female employees has decreased from 52 to 49 .

Overall there are fewer male employees (194) than female employees (289). The calculations for the gender pay gap do not require an employer to distinguish between full time and part time employees. However, an analysis of this data is helpful in understanding the pattern of employment within the figures and how this may impact upon the gender pay gap as outlined above.

## Findings

The findings of the data analysed as at 31 March 2023 again show that there are groups who would typically fall within the lower middle quartiles (plumber, electrician, gas fitter, joiner) who receive enhancements, such as standby allowance, that is resulting in them falling in the upper quartiles. These payments increase the overall hourly rate of those in receipt of the enhancements. The key areas highlighted are traditionally male dominated. Despite openly advertising positions, the Council has struggled to recruit female employees in these areas.

Analysing the data in more detail, the proportion of males and females in the upper quartile has remained the same as in the previous reporting year, with $14 \%$ of that quartile being male and $11 \%$ female. This is despite there being less females in the upper quartile than the previous reporting period, but the calculation is based on a smaller headcount than in that period. The percentages in the lower quartile have also remained the same as the previous reporting year. The upper middle quartile has seen a marginal change with an increase in males and a reduction in females changing the percentages to $10.5 \%$ male and $14.5 \%$ female. The lower middle quartile has an increase number of females at $17 \%$ and a reduced number of males at $8 \%$ compared to the 31 March 2022 data.

Whilst the percentage changes are marginal, compared to the previous reporting period there is 1 less female in the upper quartile and 3 less in the upper middle quartile. The number of males remains the same in the upper quartile and has increased by 2 in the upper middle quartile. There are 4 more females in the lower middle quartiles and 5 less males. The lower quartile has remained the same as the last reporting period. It should be noted that very large or small pay rates within a quartile can "dominate" the overall gender pay gap and have an impact on that figure.

The data also shows us that females occupy 43\% of the highest paid jobs and 69.5\% of the lowest paid jobs.

There are also significantly more part time female employees in the lower quartiles ( 103 part time females and 30 part time males). The upper quartile shows the biggest differential with a greater proportion of full-time male employees ( 65 full time males compared to 39 full time females). In the upper middle quartile there are more full time female employees at 49 than full time male employees at 41. The data shows that when looking at a comparison of the the most populated quartiles, there are 65 full time males in the upper quartile and 63 part time females in the lower quartile. This could show that part time working has an impact on the figures alongside the impact of very high and low pay rates within those quartiles.

In terms of the quartiles, it should be noted that the pay grades do not fit neatly into each quartile. In order to establish each quartile, the total number of full pay relevant employees (not the pay bands) was split into four equal parts. Therefore, this means that grades may appear in more than one quartile. Additionally, factors such as enhancements can increase an individual's position within the quartiles from a lower quartile to a higher quartile.

There continue to be more female and part time employees on the lower pay scales and, in general, the posts that they occupy do not require them to undertake the duties that some other posts receive enhancements for.

Charnwood Borough Council is committed to the principle of equal opportunities and equal treatment for all employees, regardless of sex, race, religion or belief, age, marriage or civil partnership, pregnancy/maternity, sexual orientation, gender reassignment or disability. Employees are paid equally for the same or equivalent work and alongside its policies and working practices, the Council:

- carries out Equal Pay Audits at regular intervals
- evaluates posts through an agreed job evaluation process
- analyses gender pay gap information and considers approaches to closing the gap.

Overall it is considered that the Council has a good representation of male and female employees at senior level. The majority of Council employees are female with 152 full time and 137 part time. There is a comparable number of full-time males at 151 but significantly less part time males at 43.

As in the previous year's the information analysed indicates that the gender pay gap does not stem from paying men and women differently for the same or equivalent work. The gender pay gap appears to relate to factors such as the occupation that men and women choose to undertake within the organisation, salaries that these roles attract and the proportion of men and women working part time or full time.

However, a range of enhancements have had an impact upon the results within the quartiles and these could be considered to have had an impact upon the results between male and female employees.

There has been a review of the Gender Pay Gap Action Plan by the Equalities Group in October 2023 which is being updated. The action plan sets out key objectives to improve the gender pay gap including:

- promoting gender representation throughout the recruitment process
- promoting opportunities to support progression
- raising confidence in applicants to apply for positions
- monitoring recruitment and selection promotions within the council
- monitoring feedback from staff exiting the organisation
- gaining feedback on gender balance
- monitoring the gender pattern of take up of agile working opportunities, and
- promoting a more consistent approach to flexible working across the council.

The action plan will remain under review and it is hoped the actions will lead to a reduction in the gender pay gap.

The Council implemented an Agile Working Policy effective from 1 April 2021. This was developed to reflect the change in the way of working; with the need for greater flexibility and a further need to attract and retain employees. Over time we will be better able to analyse the impact that this may have had on the gender pay gap.

A review of the Council's recruitment and selection process is being progressed as part of a working group. Part of the considerations of that review are to identify ways in which we can attract a greater range of candidates to our posts. Moving forward it is hoped that this can assist in helping with our gender pay gap.

